



24th Annual Industry Day

National Guard Association of
the United States

Barbara Scott, Industry Liaison



NGAUS

Welcome

Please take your seats by 7:55

We will begin at 8:00

General Daniel R. Hokanson

Chief, National Guard Bureau

Major General Janson “Durr” Boyles

Chairman, National Guard Association of the United States

Lieutenant General Jon A. Jensen

Director, Army National Guard

Break

Please return to your seats by 10:00 for the next presenter

NGAUS Legislative Update

JC Cardinale

National Guard Association of the United States,
Joint Programs Manager



Legislative Update

NGAUS Legislative Staff



Agenda



Mission



Organizational Structure



Legislative Team



Strategic Overview



Resolutions



Notable FY21 Accomplishments



Priorities for a 21st Century National Guard



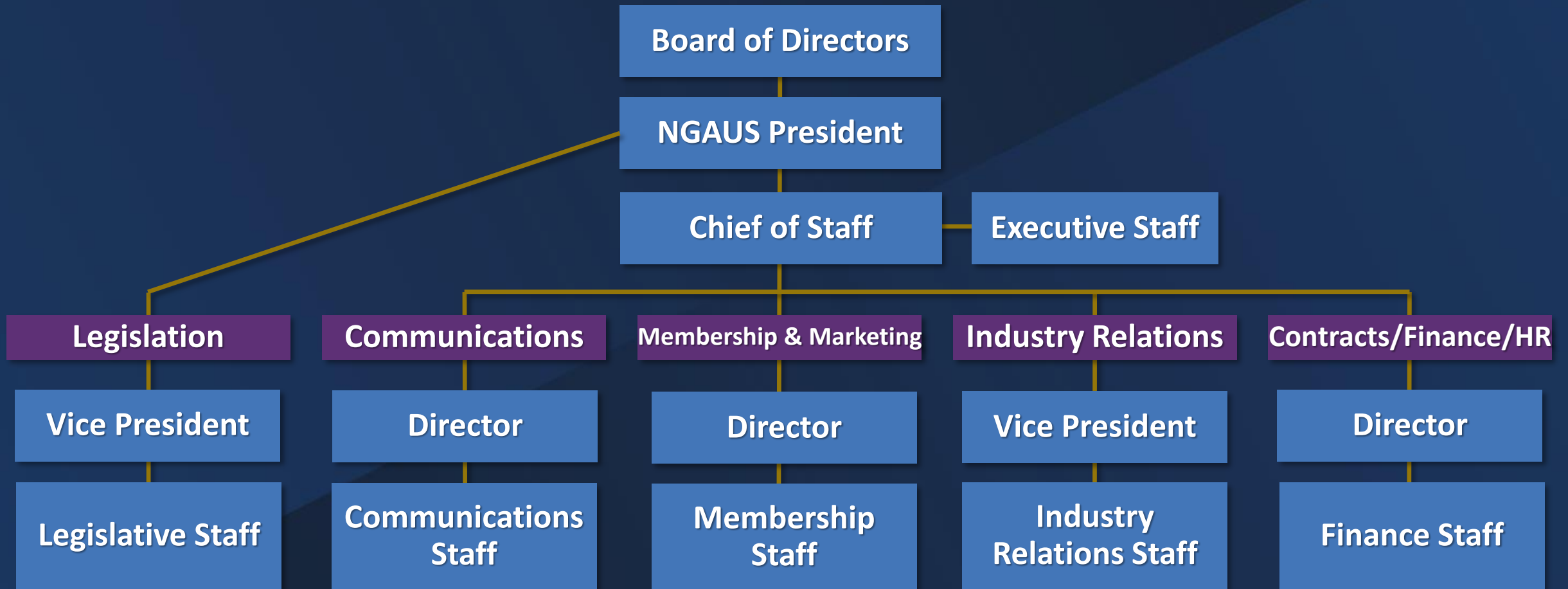
Congressional Cycle Overview

Mission



- Serve as a **strong advocate** for National Guard service members, their families, and veterans in Washington, D.C.
- Continuously improve National Guard **readiness, modernization, and quality of life** within the Total Force
- Preserve and promote the National Guard's **rich militia heritage** as the first military organization of the U.S.

Organizational Structure



Legislative Team



BG (Ret) Roy Robinson
NGAUS President



COL (Ret) Mike Hadley
Vice President, Government
Affairs



JC Cardinale
Legislative Affairs Manager
Joint & Personnel Programs



Priya Ghosh Ahola
Legislative Affairs Manager
Air National Guard Programs



Marcy Weldin
Legislative Affairs Manager
Army National Guard Programs



Blaise Lemke
Legislative Analyst

Strategic Overview

- **Advocacy**
- **Apolitical & Non-Partisan**



Lobby for National Guard equipment parity and benefits equity



Collaboration with:

- DoD, NGB, VA and DHS
- Military Service Organizations, Veteran Service Organizations



Develop strong relationships with Congress and staff



Grassroots engagement

Notable FY21 Accomplishments

Army

- **\$100.0M** for ARNG High Mobility Multi-purpose Wheeled Vehicle (HMMWV) modernization program
- **\$884.4M** for Joint Light Tactical Vehicles (JLTVs) for the Army
- **\$862.0M** for UH-60 Black Hawk M model helicopters for the Army

Air

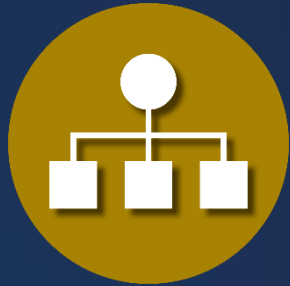
- **\$570.0M** for 6 C-130J Super Hercules aircraft for ANG
- **\$265.5M** for C-130H modernization, includes:
 - **\$180.0M** for NP2000 propeller upgrades
 - **\$79.0M** for T-56 Series 3.5 engine modifications
- **\$75.0M** for F-16 Viper Active Electronically Scanned Array (AESA) radars for ANG

Joint/Personnel

- Allows CNGB to provide annual unfunded priorities list to Congress
- Three-month maternity leave including retirement credit and pay for traditional Soldiers and Airmen
- Access to VA home loans for Guardsmen who have served on Title 32 orders
- Expanded USERRA protections to Guardsmen serving on SAD orders, or responding to a National or Federal Natural Disaster Emergency
- **\$950.0M** for the National Guard and Reserve Equipment Account (NGREA), includes:
 - **\$285.0M** for both ARNG and ANG
- **\$7.0 M** for the National Guard preventative mental health program

Priorities for a 21st Century National Guard

Ensuring Deployability, Sustainability, and Interoperability with the Active Component through...



The **Same** Organization

- **Future Multi-Domain Battlefield Interoperability, including:**
 - Deployable & Interoperable Force Structure that is Validated & Doctrinally Consistent
 - Space National Guard as Primary Combat Reserve within Space Force
 - Continued National Guard Integration into Total Force Cyber Mission & Training



The **Same** Equipment

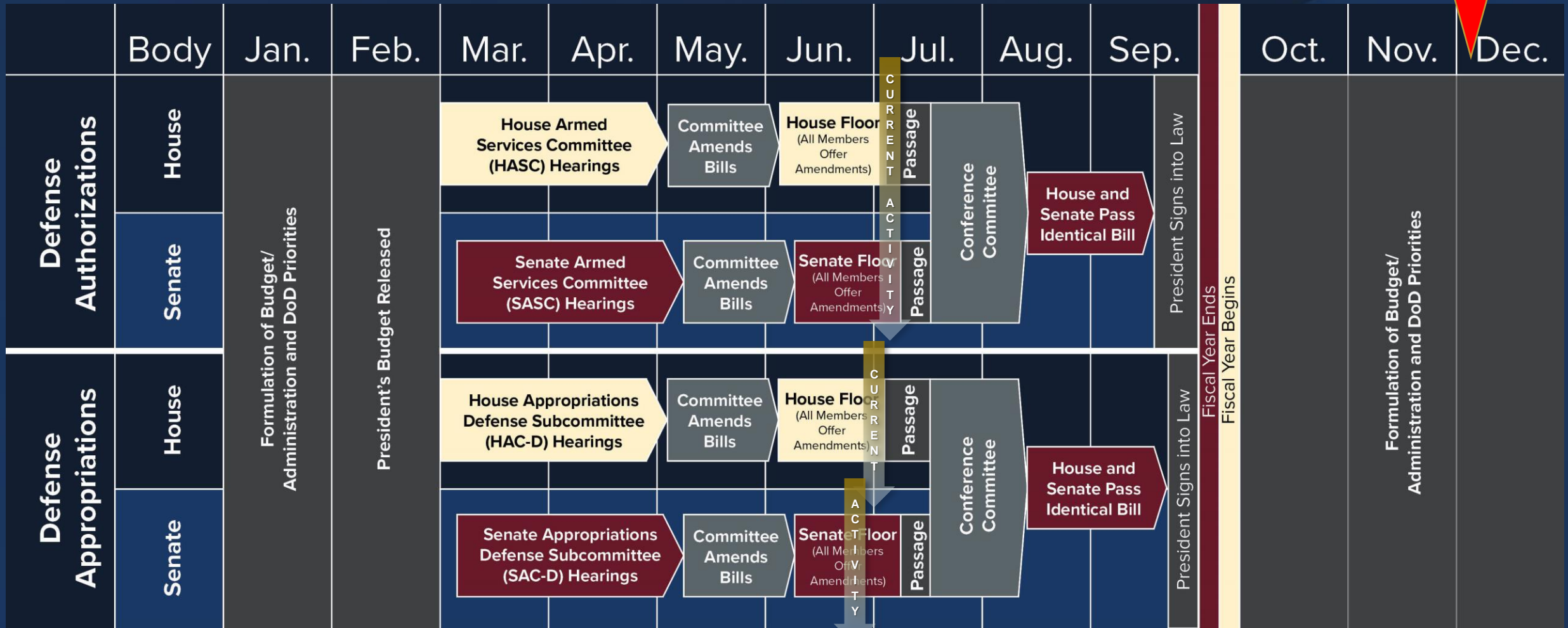
- **Deployable, Interoperable & Sustainable Equipment**
- **Concurrent & Proportional Fielding of Equipment to the National Guard, including:**
 - UH-60M, F-35A, KC-46A & C-130J Procurement
- **National Guard Equipment Modernization & Recapitalization, including:**
 - HMMWV, M1 & M2, C-130H, A-10, F-15 & F-16 Modernization



The **Same** Resources and Benefits

- **Zero Cost TRICARE to Ensure Reserve Component Medical Readiness**
- **Post 9/11 GI Bill Parity**
- **Robust National Guard & Reserve Equipment Account (NGREA) Funding**
- **Tax Incentives for Guardsmen & Employers**
- **Ready Access to Mental Health Care & Suicide Prevention**
- **Increased National Guard Military Construction (MILCON) Funding**

Defense Congressional Cycle



Legislative Update

Authorizations

- **H.R.4350 - House FY22 National Defense Authorizations Act**
 - Passed in the House on 23 September
 - Next Step: House conferences with Senate
- **S.2792 - Senate FY22 National Defense Authorizations Act**
 - Currently on the floor for consideration of the Senate
 - Next Step: Senate passes bill, then conferences with House

Appropriations

- **H.R.4432 - Department of Defense Appropriations Bill, 2022**
 - \$950M total NGREA; **\$285M** for the ARNG, **\$285M** for the ANG
 - Introduced in the House on 15 July
 - Next Step: Considered by the full House
- **H.R.4432 - Department of Defense Appropriations Bill, 2022**
 - \$1.45B total NGREA; **\$435M** for the ARNG, **\$435M** for the ANG
 - Introduced in the Senate on 20 October
 - Next Step: Considered by the full Senate
- **H.R.6119 – Continuing Resolution**
 - Provides stopgap funding for the Federal Government until 18 February 2022

Legislative Update

- **H.R.3512 – Healthcare for our Troops Act**
 - Provides Zero-Cost TRICARE Reserve Select and dental coverage for all members of the RC
 - Authorizes TRS eligibility for RC servicemembers who are federal employees in their civilian capacity
- **S.1297 – Record of Military Service for Members of the Armed Forces Act of 2021**
 - Provides definitive record of service (DD-214) for members of the RC for titles 14 and 32
 - Standardizes proof of service across all compos making it easier for Guardsmen to receive benefits
- **S.1859/H.R.3626 – Reserve Component bonus and incentive pay**
 - Ensures bonus and incentive pay parity between AC and RC servicemembers
- **S.3215 – USACE Military Personnel Augmentation Act of 2021**
 - Expands USACE eligibility to all Warrant Officers and Enlisted members

What Can You Do?



- **Get Informed**



- **Communicate & Socialize**



- **State & District Congressional Staff Outreach**

Questions?

NGAUS Write to Congress

H.R.3512 – Health Care for our Troops Act



The screenshot shows the NGAUS website navigation menu. The 'Legislation' dropdown menu is open, and the 'Write to Congress' option is highlighted with a red rectangular box. Below the menu, there is a banner for 'Zero-Cost TRICARE' with a blue 'Take Action' button. A red arrow points from the 'Take Action' button towards the 'Write to Congress' link.

Please contact your Member of Congress by filling out the form below and urge them to support H.R.3512.

* Prefix/Rank

* First Name

* Last Name

* Address Line 1

Address Line 2

* City


* State

* ZIP Code

* Email Address

Phone Number

Email Opt-in



Background
NGAUS strongly supports H.R. 3512, the Healthcare for our Troops Act. This legislation would

Legislative Outreach Programs



- Targeted towards Company Grade and Warrant Officers from the 54
- Goals:
 - Elevate CGOs view from the State to the National level highlighting challenges faced across the 54.
 - Increase CGO involvement and advocacy at the grassroots level
- Short Video:

<https://www.youtube.com/watch?v=h8Xmn1nUvZE>

- Targeted towards CACOs, Executive Directors and Presidents of the 54 Associations
- Goal:
 - Inform audience of NGAUS Legislative Priorities and efforts syncing messaging across the 54.

117th Congress, First Session Overview

- House of Representatives - 221-211 Democratic Majority
- Senate - 50-50 split, Democratic control under 2021 US Senate Power-Sharing Agreement
- President's Budget released May 28, 2021
- New Chairs in SASC, HASC, SAC-D, HAC-D, SVAC, HVAC

Committee	Senate Chair	Senate Co-Chair/Ranking Member	House Chair	House Ranking Member
Armed Services	Jack Reed (D-RI)	Jim Inhofe (R-OK)	Adam Smith (D-WA)	Mike Rogers (R-AL)*
Appropriations	Patrick Leahy (D-VT)	Richard Shelby (R-AL)	Rosa DeLauro (D-CT)*	Kay Granger (R-TX)
Defense Subcommittee	Jon Tester (D-MT)*	Richard Shelby (R-AL)	Betty McCollum (D-MN)*	Ken Calvert (R-CA)
VA/MILCON Subcommittee	Martin Heinrich (D-NM)*	John Boozman (R-AR)	Debbie Wasserman Schultz (D-FL)	John Carter (R-TX)
Veterans' Affairs	John Tester (D-MT)	Jerry Moran (R-KS)*	Mark Takano (D-CA)	Mike Bost (R-IL)*

The Honorable Steve Womack

U.S. Representative, 3rd District Arkansas

Major General (Ret) Timothy E. Orr

Advisor for Intergovernmental Affairs,
National Guard Bureau

Break for Lunch

Please return to your seats by 1:15 pm for our next presenters

Air National Guard A5/8

- Brigadier General Mark “Bull” Mitchum,
Director, Plans, Programs, and Requirements
- Colonel Christopher “Shep” Sheppard,
Deputy Director, Plans and Requirements
- Colonel Edward E. Black

NGAUS Industry Day

NGB A5/8



Brig Gen Mark Mitchum
Director, NGB A5/8

Col Chris Sheppard / Col Ed Black

07 Dec 2021



Overview



- Director's Remarks
- What we do
- Organization
- How we do it
- Key Takeaways
- Questions



Partnering with Industry





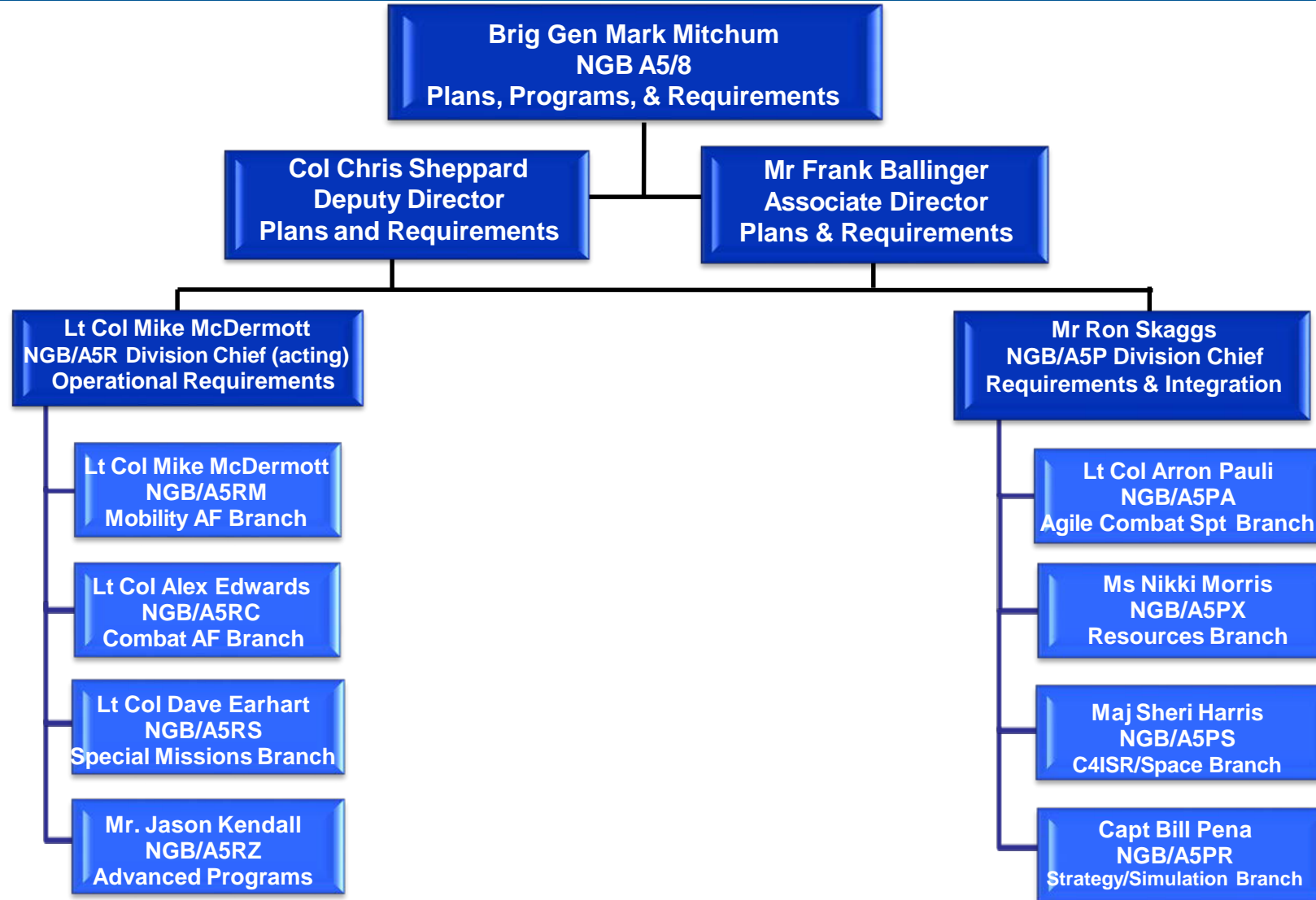
Interoperable/Joint Solutions



- Expanded common podded solutions - AMC/ACC/AFSOC platforms
- Data Link gateways / sensor nodes across platforms
- Artificial Intelligence / Machine Learning
- 5th to 4th generation secure Tactical Data Link communications
- Anti-jam GPS / Precision-Navigation-Timing material solutions across platforms
- Fused sensor applications / mature Pod-to-Pod communications
- Cyber applications / synergies across multiple MDSs
- Expanded Space capabilities
- cUAS material solutions / Air Base Defense



NGB A5 Organization





What We Do in A5



- Right capability in the hands of the warfighter – NOW
 - 3-5 Years vice 10-20 Years vice NEVER
 - SAF/AQ model for Rapid Acquisition alignment with ARC model
 - WEPTAC & DCP Identified Critical Capabilities
 - <https://www.ang.af.mil/About/Our-Priorities>
- Alignment with National Defense Strategy 2018 'Modernize Key Capabilities' directives:
 - Space and Cyberspace as Warfighting Domains / C4ISR
 - Joint Lethality in Contested Environments / Advanced Autonomous Systems
- COCOMs, MAJCOMs, AFLCMC, SAF/AQ, AF Futures, Capability Development Council coordination and advocacy
- Partnership w/ *Defense Industrial Base and Research Labs*
- NGB Roadmaps - Provide interoperable/joint solutions in a fiscally constrained environment; adaptable to future threats
- Strong alignment and coordination with ANG/AFRC Test Center (AATC)



Funding Sources



- **National Guard and Reserve Equipment Account (NGREA)**
 - Procurement only (0350); not tied to specific programs
 - Amount is unpredictable
 - Spend plan based on WEPTAC/DCP critical capability priorities, DANG and Congressional guidance
 - Spend Plan due to Congress 30 days after appropriation
 - Under a Continuing Resolution there is no NGREA allotment
- POM Acquisition Programs (i.e. F-16 AESA; C-130H AMP)
- Congressional Adds (i.e. C-130H Propulsion)
- ANG O&M Fallout funds (i.e. DOMOPS)

Annual ANG NGREA Amounts (Millions)

FY13	\$455
FY14	\$323
FY15	\$415
FY16	\$330
FY17	\$247
FY18	\$429
FY19	\$421
FY20	\$0
FY21	\$285

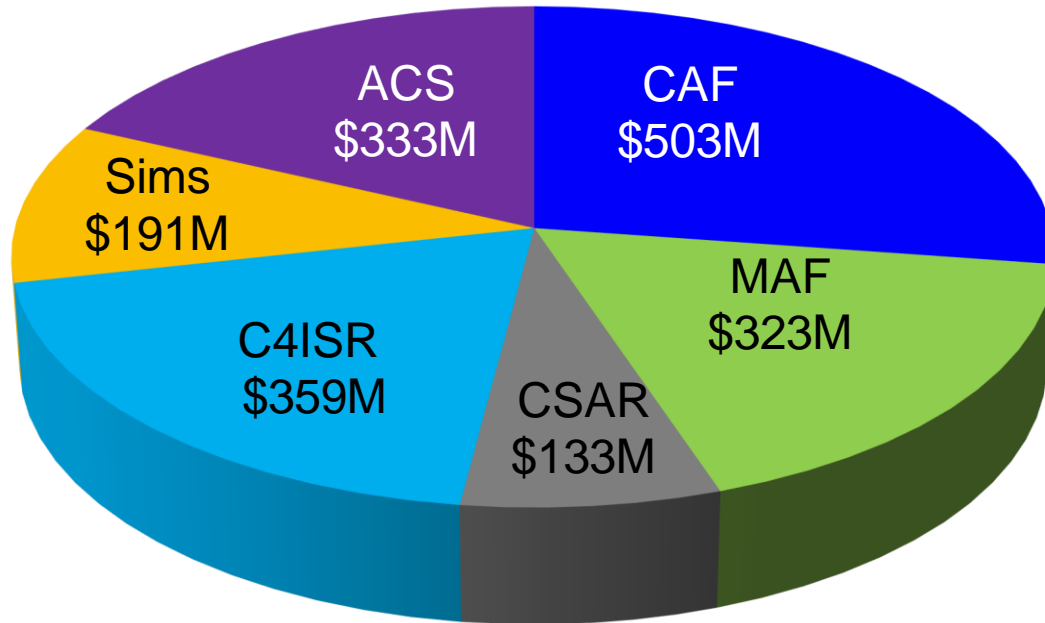
Nature of NGREA drives pursuit of low risk, off-the-shelf solutions



FY15-19 NGREA Distribution



\$1.84B Total (FY15-19)



- CAF 27.29%
- MAF 17.54%
- CSAR 7.20%
- C4ISR 19.50%
- Sims 10.39%
- Agile Combat Support 18.08%

Does not account for additional appropriations beyond NGREA



Key A5/8 Takeaways



- NGB A5/8 follows a field-driven modernization process
- Roadmap - Provide interoperable/joint solutions in a fiscally constrained environment, which are adaptable to future threats
- NGREA will (hopefully) continue to be that direct appropriation to the ANG (with significant limits)
 - Competition with multiple MDSs and ANG domestic missions
 - Year to year fluctuations drive immediately available, off-the-shelf solutions, preclude programming
- NGB A5/8 seeks to partner with Industry
 - Right solution and right price within timeframe
 - IRAD is an extension of NGREA capability

We could not bring capability to the warfighter without the ANG/Industry partnership



QUESTIONS



CONTACT INFO – christopher.sheppard@us.af.mil / C: 240-532-9608
franklin.ballinger@us.af.mil / C: 240-612-9351

Lieutenant General Michael A. Loh

Director, Air National Guard

Brigadier General (Ret) Roy Robinson

President, National Guard Association of the United States

Break

Please return to your seats by 3:00 for our next presenters

Army National Guard G3/5/7

Lieutenant Colonel (P) Kevin Ressel

Ms. Melanie Butler



Army National Guard NGREA Orientation

Lieutenant Colonel (Promotable) Kevin Ressel
Ms. Melanie Butler

Chief and Deputy, Force Development Division
NGB G3/5/7(FD)





Overview



Capabilities Overview

Authority / Intent of NGREA

NGREA Buy List Generation

Modernization Equipping Requirements Conference

NGREA Process, Step-by-step

ARNG and Industry





Capabilities Overview



Combat Platforms	Aviation Platforms
<p>Current state of program:</p> <ul style="list-style-type: none">• ARNG is modernizing according to the new Regional Alignment and Readiness Modernization Model (ReARMM) <p>Program needs and priorities:</p> <ul style="list-style-type: none">• Timely cascades of Bradley systems from the Active Component• Additional resources to offset Armored Brigade and Army Prepositioned Stock growth <p>Future outlook:</p> <ul style="list-style-type: none">• The Army moves to a digital two variant fleet – modernizing the final 3 ARNG Armored Brigade formations through new procurement and AC cascades, 1 per year (FY23-25)	<p>Current state of program:</p> <ul style="list-style-type: none">• ARNG Chinook fleet is completely modernized with F-model aircraft• Beginning Blackhawk L to V conversions <p>Program needs and priorities:</p> <ul style="list-style-type: none">• Additional resourcing to support Unmanned Aircraft Systems <p>Future outlook:</p> <ul style="list-style-type: none">• Attack Reconnaissance Battalions (ARBs) will modernize to the same Apache model as Active Component• ARNG will modernize the Blackhawk to an all digital fleet
Combat Enablers	NGREA / Dual Use
<p>Current state of the program:</p> <ul style="list-style-type: none">• Moderate modernization shortfalls in Engineer and Mobility, Combat Service Support Sustainment and Transportation portfolios <p>Program needs and priorities:</p> <ul style="list-style-type: none">• Resourcing to maintain modernization efforts for enablers – authorized substitutes driving high equipment on-hand rates and diminishing modernization levels <p>Future outlook:</p> <ul style="list-style-type: none">• Multiple systems across the hardware portfolios will require NGREA to fully modernize	<p>Current state of the program:</p> <ul style="list-style-type: none">• FY22 list being finalized• Critical Dual Use Equipment on Hand Status 95% <p>Program needs and priorities:</p> <ul style="list-style-type: none">• Funding allows the ARNG to maintain current modernization compatibility and interoperability with the AC• ARNG’s tactical and domestic operation equipment requirements continue to out-weigh NGREA funding levels and require strategic resourcing decisions <p>Future outlook:</p> <ul style="list-style-type: none">• FY23 NGREA Conference (Spring 2022, possibly synced with ANG)• FY23 nominations begin Oct ‘21



Authority/Intent of NGREA



- Special Defense Appropriation that complements each Reserve Component's base procurement appropriations.
- NGREA *is not programmed or budgeted* as part of the Planning, Programming, Budgeting, Execution (PPBE) process...No "POM" or President's Budget Request.
- Intended to procure critical shortfall and modernization items of equipment/systems that the base appropriation is not able to fund.
- Complies with Appropriation language and:
 - Equipment/systems *require sustainment* funding or sustainment plan;
 - Not intended for Operational Needs Statement (ONS) or JUONS;
 - A validated requirement – MTOE, TDA, or ARNG Domestic Operations Requirements
 - DoD Financial Management Regulation Investment Criteria –
System should be managed by a PM or cost => \$250,000.

JUONS: Joint Urgent Operational Needs Statement

POM: Program Objective Memoranda, the "5-year" resourcing plan

MTOE: Modified Table of Equipment

TDA: Table of Distribution and Allowances



NGREA Buy List Generation



- Nominations:
 - Originate from the "54", ARNG G-staff, and NGB J-staff
 - Adjudicated at ARNG Modernization Equipping Requirements Conference (MERC);
State representation
 - ARNG NGREA CoC validates MERC adjudicated nominations; **State representation**
- Procurement Focus Areas:
 - Army Modernization Priorities
 - Critical Dual Use (CDU) / Homeland Defense (HD) Items
 - Congressional Interest Items
 - ARNG Capability Priorities
- Considerations:
 - Line Item Number (LIN) (Standard or Non-developmental)
 - COTS for some DOMOPS requirements
 - Procurable in a 24 month window
 - Authorization fill rate of 90% or less
 - *Must be PM managed to be under \$250,000 each*





Modernization Equipping Requirements Conference

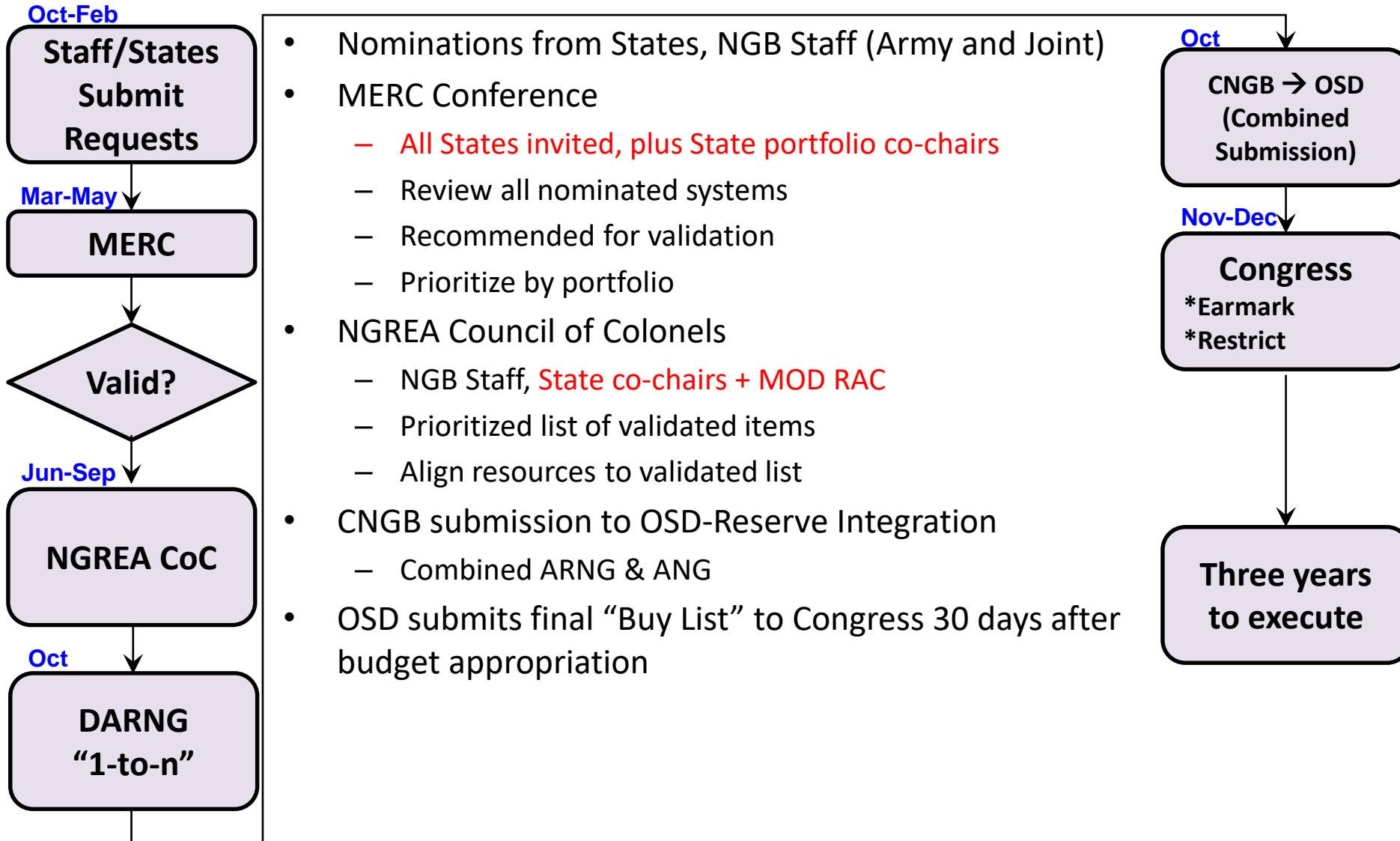


- Provides National Guard leaders a coordinated, vetted modernization equipping strategy utilizing NGREA resources to improve overall readiness
- Empowers the “54” with a direct / coordinated voice
 - Representatives in attendance to include designated Modernization RAC representatives, **State portfolio co-chairs plus 2 attendees per State**
- 10 Portfolio Groups:
 - *Intelligence Electronic Warfare and Sensors & Security*
 - *Unified Mission Command Network*
 - *Assured Mobility and Force Protection*
 - *Aviation*
 - *Fires and Maneuver*
 - *Defense Support of Civil Authorities and Chemical, Biological, Radiation, and Nuclear*
 - *Soldier Systems and Robotics*
 - *Transportation and Sustainment/Logistics*
 - *Training*
 - *Installations*

Outcome: Synchronized, prioritized, and staffed list of validated requirements shaped by the “54”



NGREA Process, Step-by-Step





ARNG and Industry



- ARNG and Industry:
 - Cooperation
 - Alignment





Questions





Backup





Significant Major Item Shortfall List (NGRER 2023)



- Joint Battle Command – Platform (JBC-P) / Mounted Family of Computer Systems
- Night Vision Devices
- M777 Howitzers
- Target Acquisition System: Tow Improved (ITAS)
- C-12 Aircraft
- Javelin Command Launch Unit
- Load Handling System: 2000 Gallon (HIPPO)
- 34T Trailer
- 25T Trailer

144th NGAUS General Conference & Exhibition Preview

Major General John C. Harris Jr. The Adjutant General of Ohio
Colonel Wayne Thomas



WELCOME



COLUMBUS[★]



WELCOME



National Guard Association of the United States
22-26 August 2022 General Conference &





COLUMBUS IMAGE

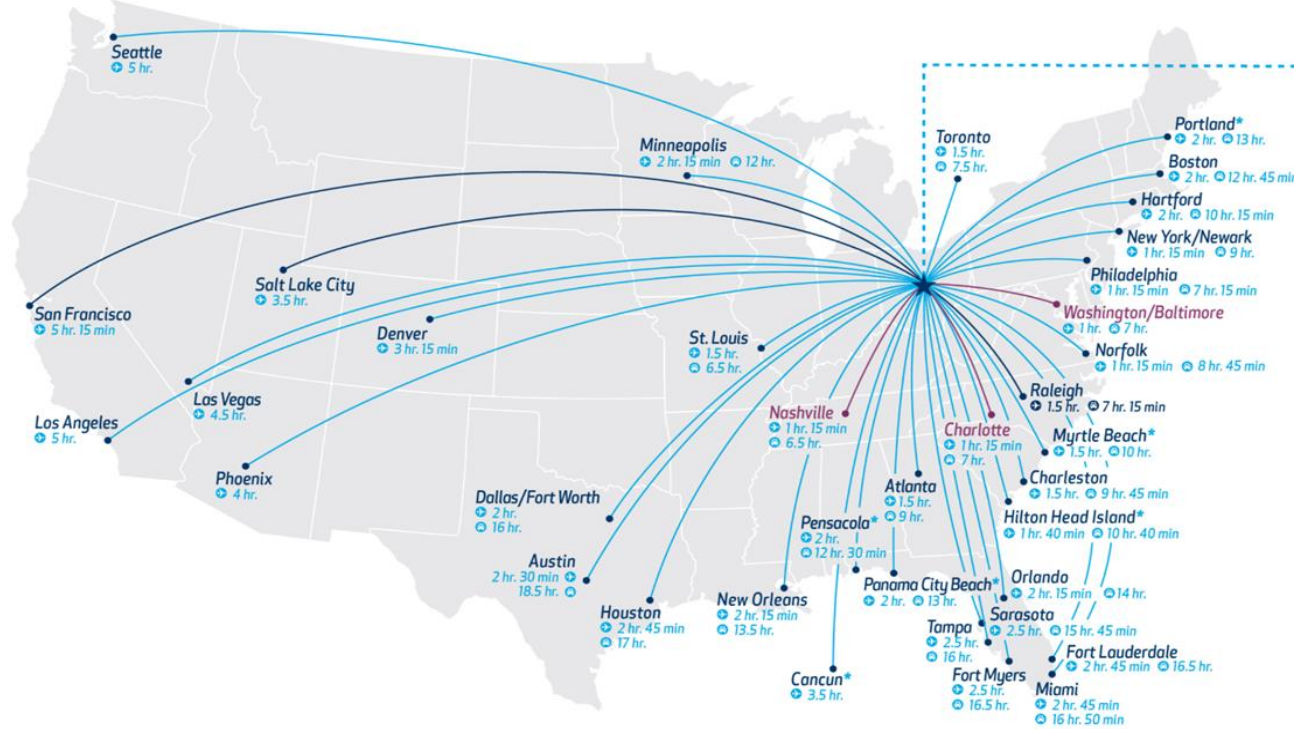


JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT

- \$80 million modernization completed March 2016
- 6.8 million annual passengers
- 10 minutes from downtown



JOHN GLENN COLUMBUS INTERNATIONAL AIRPORT



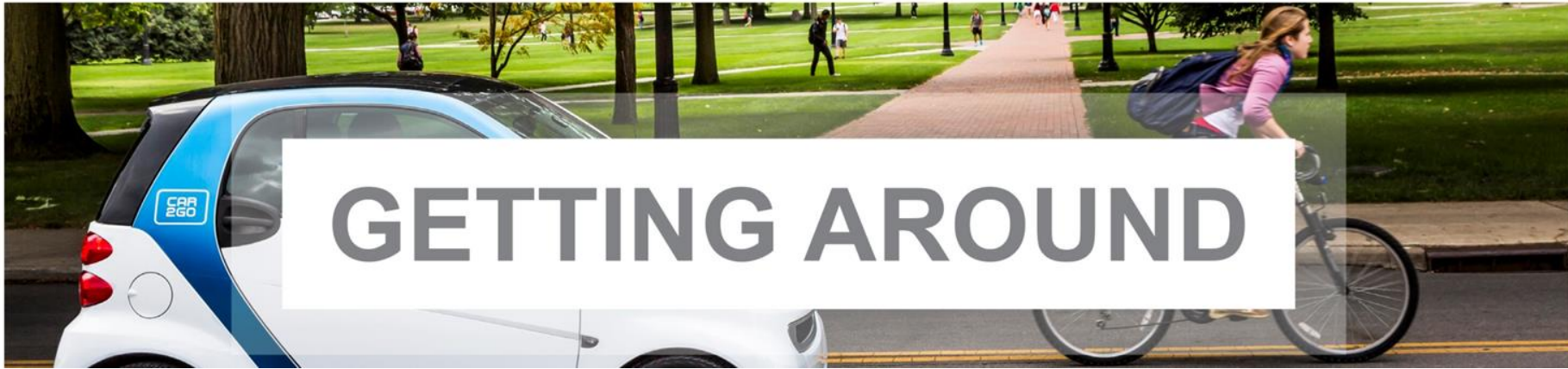
Flight & Drive time to nonstop destinations from Columbus

- John Glenn International (CMH) route
- Cities within a 1 hr flight or <7 hr drive

✈ Flight time 🚗 Drive time

✳ Seasonal service

San Francisco, Salt Lake City & Raleigh routes expected to return in 2022 after temporary pandemic hiatus.



Free downtown circulator
Connects convention center with all
downtown entertainment districts



FOR-HIRE TRANSPORTATION SERVICES

Uber | taxis | pedi-cabs | Car2Go (car) | CoGo (bike) share programs



MEETING FACILITIES & HOTELS

COLUMBUS
LIVE FORWARD



HOTEL MAP KEY

★ = Attraction/Venue

- A. Hyatt Regency Columbus
(633 rooms | Connected)
- B. Hilton Columbus Downtown
(532 rooms | Connected)
- B+ Hilton Columbus Downtown Expansion
(468 rooms | 1,000 rooms total |
Connected | Opening in 2022)
- C. Sonesta Columbus
(420 rooms | Connected)
- D. Drury Inn & Suites Columbus Convention Center
(180 rooms | Connected)

- E. Canopy by Hilton Columbus Downtown
Short North
(168 rooms | Adjacent)
- F. Red Roof PLUS+ Columbus Downtown
Convention Center
(143 rooms | Adjacent)
- G. Hampton Inn & Suites Columbus Downtown
(179 rooms | Adjacent)
- H. AC Hotel (160 rooms | 1 block |
Opening in 2021)
- I. Le Méridien Columbus, The Joseph
(135 rooms | 2 blocks)
- J. Courtyard by Marriott Columbus Downtown
(150 rooms | 3 blocks)

- K. Graduate Columbus (171 rooms | 4 blocks)
- L. Residence Inn by Marriott
Columbus Downtown (126 rooms | 5 blocks)
- M. Renaissance Columbus Downtown Hotel
(408 rooms | 5 blocks)
- N. Hotel LeVeque, Autograph Collection
(155 rooms | 5 blocks)
- O. DoubleTree Suites by Hilton Hotel
Columbus Downtown
(194 rooms | 6 blocks)
- P. Moxy Columbus Short North
(116 rooms | 6 blocks)
- Q. Sheraton Columbus at Capitol Square
(403 rooms | 7 blocks)

- R. Holiday Inn Columbus Downtown Capitol Square
(240 rooms | 8 blocks)
- S. The Westin Great Southern Columbus
(188 rooms | 10 blocks)
- T. Home2 Suites by Hilton Columbus Downtown
(106 rooms | 16 blocks)

Total number of hotel rooms as of 2022:

5,000+ hotel rooms downtown
2,700 connected/adjacent the
Convention Center

Learn more about Columbus' convention package: www.experiencecolumbus.com/meeting-planners/pick/convention-package

DISTRICTS: FIVE ON HIGH

COLUMBUS
LIVE FORWARD

Columbus' vibrant districts offer endless entertainment options. Collectively, the neighborhoods surrounding the convention center on High St. are referred to as the **"Five on High."**



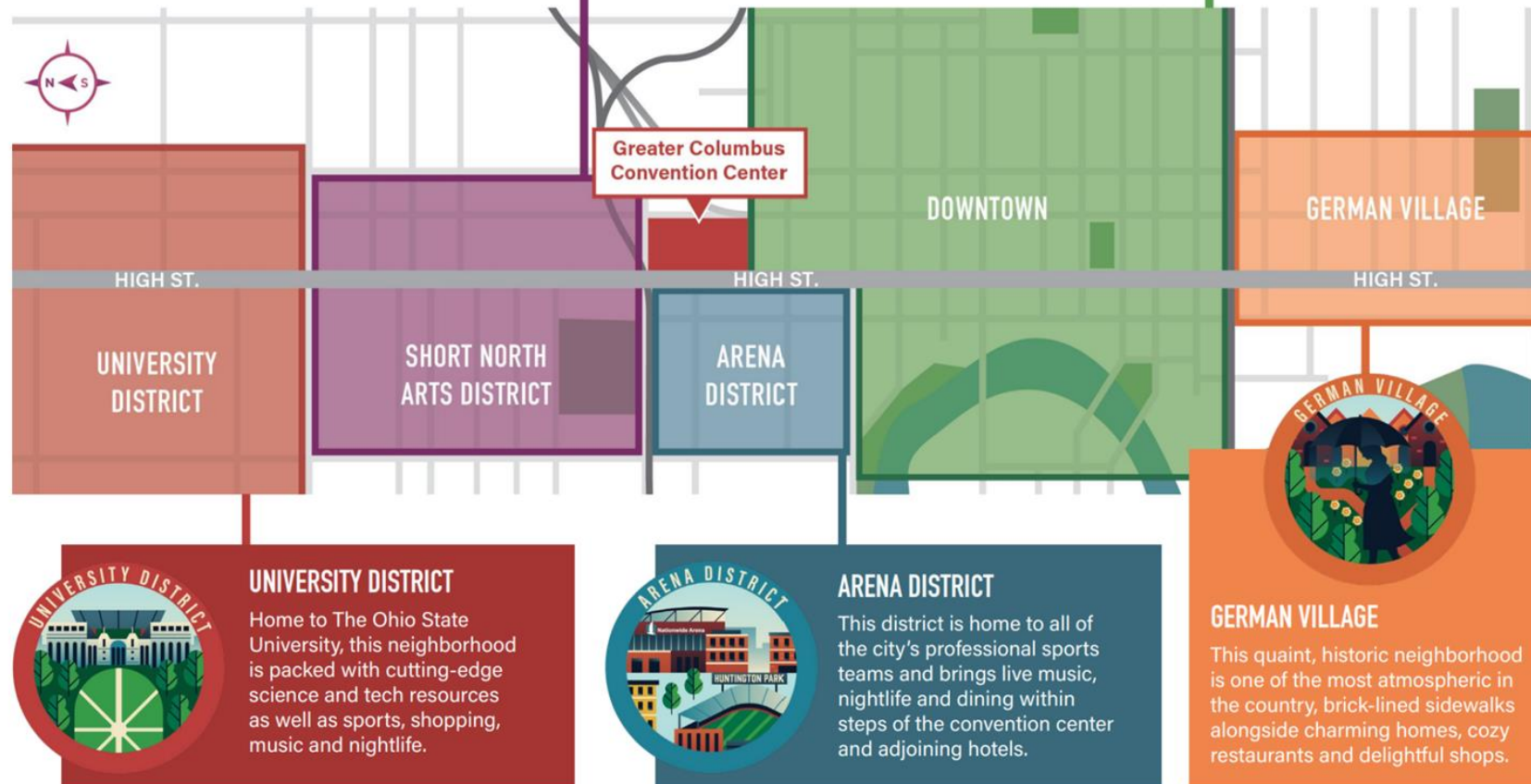
SHORT NORTH ARTS DISTRICT

The "art and soul" of Columbus is lined with charming buildings that house the city's best boutique shopping, art galleries, dining and trendy nightlife.



DOWNTOWN

Downtown holds hotels, historic theaters, world-class museums and acres of green space that create an iconic skyline in the heart of the city.



Greater Columbus
Convention Center

HIGH ST.

HIGH ST.

HIGH ST.

UNIVERSITY
DISTRICT

SHORT NORTH
ARTS DISTRICT

ARENA
DISTRICT

DOWNTOWN

GERMAN VILLAGE



UNIVERSITY DISTRICT

Home to The Ohio State University, this neighborhood is packed with cutting-edge science and tech resources as well as sports, shopping, music and nightlife.



ARENA DISTRICT

This district is home to all of the city's professional sports teams and brings live music, nightlife and dining within steps of the convention center and adjoining hotels.



GERMAN VILLAGE

This quaint, historic neighborhood is one of the most atmospheric in the country, brick-lined sidewalks alongside charming homes, cozy restaurants and delightful shops.



HOTEL PACKAGE

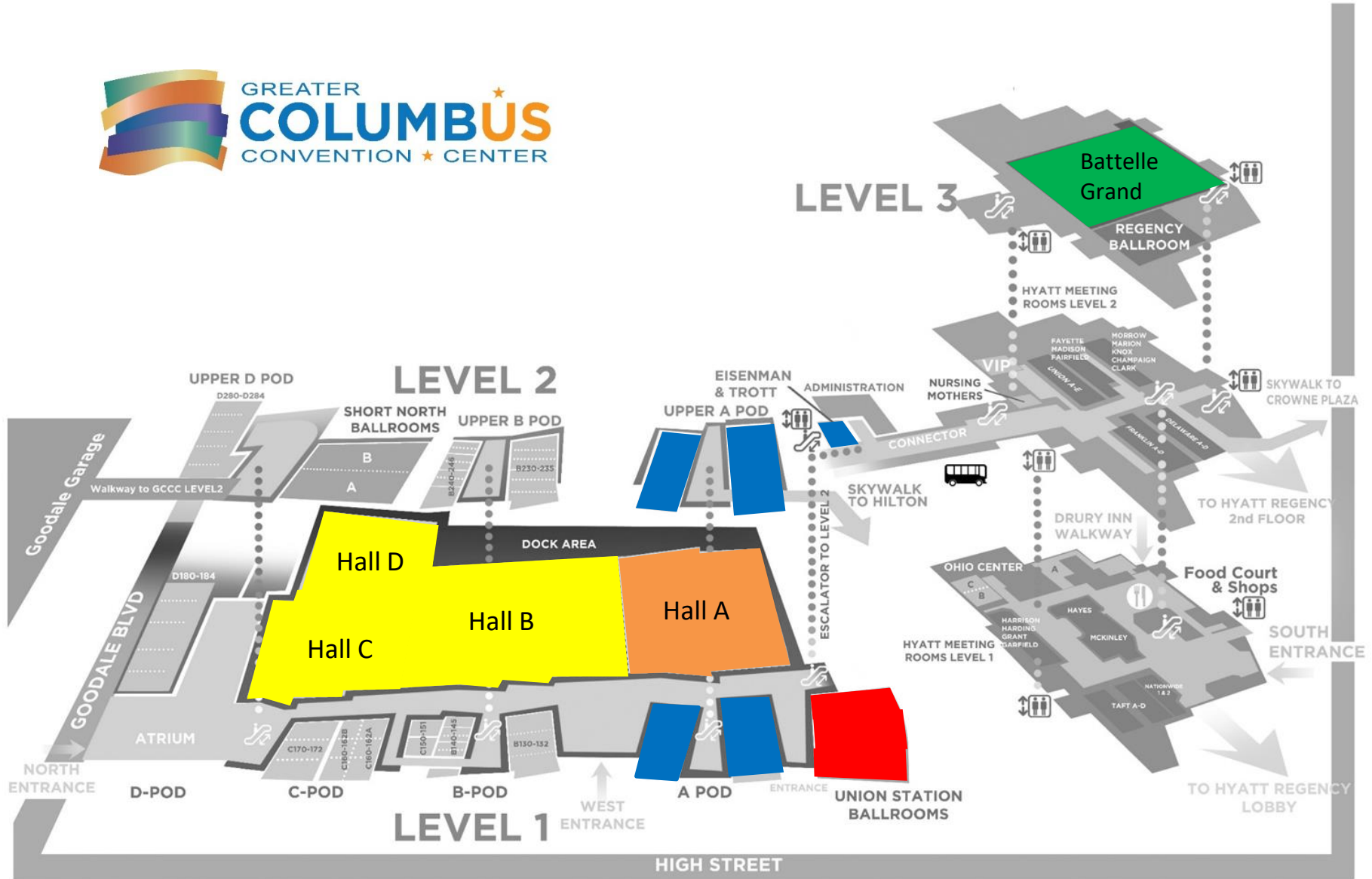
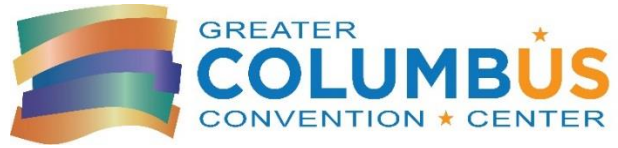
- Over 70% of block is directly connected or adjacent to the Convention Center
- Most proposed rates are at the prevailing per diem





- 1.8 million sq. ft. of customizable space
- 373,000 sq. ft. of contiguous exhibit space
- Full renovation and expansion was completed July 2017
- 4700+ Parking Spaces





Exhibits | General Session | States Dinner | Breakouts & Offices |
First Business Session Rehearsal & Retired/Separated Caucus Luncheon & Elections



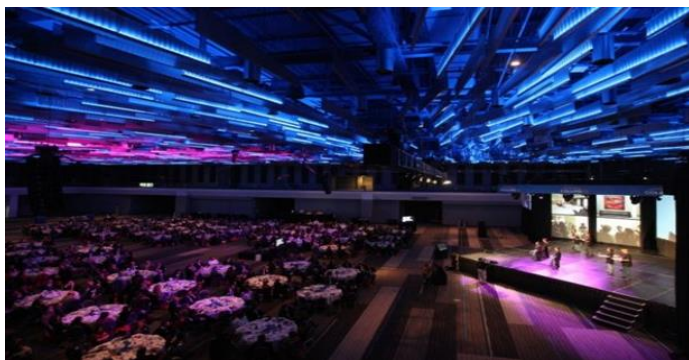
Governor's Reception in the Arnold Reception Area

- In 1970, Schwarzenegger posed for Columbus crowds as he competed in and won that year's Mr. World competition.
- The event has an astonishing 200,000 visitors and hosts up to 22,000 athletes competing in more than 80 sports and events annually.



Spouse Luncheon – Greater Columbus Convention Center

- Ryan Day, head football coach of The Ohio State University
- Jeni Britton Bauer, founder of Jeni's Splendid Ice Cream
- Jack Hanna, American Zookeeper, Former Director and Leader of The Columbus Zoo and Aquarium



States Dinner– Battelle Ballroom

- Battelle offers 74,000 square feet of premium, flexible space with, floor-to-ceiling windows and the signature LED lighting fins in the ceiling capable of 65,000 color combinations.
- Media and hospitality representatives have described it as “the new place to be”



Company Grade/Warrant Officer Mixer – Express Live

- Indoor/outdoor concert facility in the Arena District
- Perfect for hosting amazingly creative and distinct experiences for attendees



TAG Reception – National Veterans Memorial and Museum

- Designated as a National Historic Landmark, the Ohio Statehouse showcases years of history in Ohio
- The National Veterans Memorial and Museum takes visitors through a dynamic narrative journey of veterans throughout history.



Golf Outing - New Albany Country Club

- Course designed by none other than the “Golden Bear” himself, Jack Nicklaus
- Organized by HNS Sports, directors of PGA’s Memorial Tournament



NGAUS Golf- Pinnacle or Tartan Golf Course

- Pinnacle Golf Course, a Lanny Wadkins Signature course, is known to stir up emotions with its breathtaking vistas
- Tartan Golf Course features an Arnold Palmer Signature Course recognized as one of the finest golf clubs in Ohio



Fun Run

- Downtown Columbus
- Organized by Marshall Jackson



Hospitality Night (Short North)

- Short North Arts district is located just outside of the Greater Columbus Convention center and is known as the “art and soul” of Columbus





Optional Tours

- United States Air Force Museum.
- National Veterans Memorial and Museum
- Ohio State University Stadium Tour
- Jack Nicklaus Museum





THANK YOU



COLUMBUS

Colonel Charles “Wes” Nichols

Air National Guard Deputy A1

Special Recognition

Brigadier General (Ret) Keith Klemmer,
Corporate Advisory Panel Chair

Thank you

Please join us in the foyer of the Hall of States for a reception